## Sable Points Lighthouse Keepers Association (SPLKA) Strategic Plan Draft 1/25/24

## **Vision Statement**

Our vision: SPLKA strives to ensure historic preservation, educate the public, foster partnerships with surrounding and statewide communities and provide visitors the opportunity to experience a vital part of Michigan's maritime history. In so doing, we commit to:

- Keeping our lighthouses open to all every year from May through September/October.
- Ensuring our lighthouses are structurally sound, inviting, and historically accurate.
- Creating programs to educate students and entertain children and adults alike.
- Providing members opportunities to engage in multiple lighthouse and community-related opportunities within and outside the association.
- Developing and maintaining strong ties with state and local communities.
- Ensuring all stakeholders mutually benefit from collective investment in SPLKA lights.
- Providing leadership and passion for our lights in support of our organizational goals.

**Goal #1 – Financial:** Ensure the availability of funding for operations, restoration, and additional projects.

- 1. Ensure sustainability by managing the operational budget from revenues generated through gift shops, membership dues, and stakeholder donations.
- 2. Establish relationships with Michigan-based corporate donors and foundations.
- 3. Securing a facility for daily SPLKA operations which will include office space, artifact and archive space, and meeting space by July 2026.
- 4. Target a 5% annual increase in visitors/tower tours.
- 5. Target \$3,000,000 in funding by July 2030 for:
  - a. Construction of an historic structure at Little Sable Point
  - b. Construction of an historic structure at Big Sable Point (BSP)

**Goal #2 – Restoration/Maintenance:** Ensure the properties we manage are structurally sound and historically accurate.

- 1. Complete Historic Structures Reports on all lights by July 2028
- 2. Complete exterior tower restoration on BSP by July 2026
- 3. Renovation of White River Light Station to include moving the gift shop to the Workshop building by 2025

**Goal #3 – Education:** Provide educational opportunities for guests, SPLKA members, and children to learn the history of our lights and their importance in Michigan maritime history.

- 1. Continue to provide information to teachers and administrators regarding the structure and history of SPLKA lights, as well as opportunities to visit the lights.
- 2. Continue to provide curriculum materials teachers can use to teach about lighthouses in Michigan and elsewhere.
- 3. Provide historical and educational programming at all SPLKA lights.
- 4. Provide informational material and educational opportunities to enhance the knowledge of SPLKA members and the capacity of keepers to better inform our guests.
- 5. Assist staff in the development and maintenance of SPLKA archives.